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COURSE BROCHURE

Risk Management for Non-Risk Professionals Training Course

18 – 22 January 2027
Milan

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Registered in the United Kingdom and Saudi Arabia

Risk Management for Non-Risk Professionals Training Course

Ref: 3244_123515 **Date:** 18 – 22 January 2027 **Location:** Milan **Fees:** 6200 GBP

Risk Management for Non-Risk Professionals is a 1-week training course for finance, operations, project and people managers who own business exposures without working in the risk function, ending with a Decision Risk Brief for their own area. As budgets tighten and approvals speed up, organisations need the people who spend money and run services to weigh uncertainty before they commit. Jupiter Prime Training designed this course around Risk Management for Non-Risk Professionals.

Why Risk Management for Non-Risk Professionals Matters Now

Boards now expect every budget holder to explain the exposure behind a request, faster operating cycles leave little time to refer each decision to a central risk team, and auditors and lenders ask line managers directly how threats are handled. An organisation whose managers read uncertainty well spends with more confidence and is surprised less often; one that treats risk as paperwork finds problems after the money has gone. The course rests on widely used international guidance on risk management principles and on enterprise risk practice, explained in plain business language.

Who Gains Most from Risk Management for Non-Risk Professionals

- Finance managers who prepare budgets, forecasts and investment cases
- Operations leads who keep services, plants or supply lines running
- Project managers who seek approval for scope, cost and schedule
- People and HR managers responsible for staffing gaps, conduct issues and key-person dependency
- Specialists in procurement, sales or technology who sign commitments

A management team from one division gains most when several members attend together, leaving with one vocabulary for exposure and escalation.

Risk Management for Non-Risk Professionals Capabilities

Participants learn to treat exposure as a lens on spending, staffing and approval choices.

- Apply the organisation's stated appetite to a pending spending or staffing request — budget holder and approver
- Assess likelihood and impact of exposures in their own area — unit head
- Weigh avoid, reduce, share and accept options — sponsoring executive
- Build uncertainty ranges and contingency into budgets and business cases — finance committee
- Communicate an emerging threat clearly and on time to the risk team — second-line specialists
- Design simple early-warning indicators for the exposures they own — operating leadership

Key Risk Management for Non-Risk Professionals Terms

- Risk appetite — the amount and type of uncertainty an organisation is willing to pursue or retain.
- Risk owner — the manager accountable for monitoring a specific exposure and its agreed responses.
- Inherent and residual exposure — the level of a risk before any controls act versus what remains afterwards.
- Risk treatment — the chosen response to an exposure: avoid, reduce, share or accept.
- Key risk indicator — a measurable signal that warns a manager an exposure is growing.
- Escalation threshold — the agreed point at which a manager must pass an exposure to a more senior level.

Risk Management for Non-Risk Professionals Day by Day

Day 1: Uncertainty in Everyday Management Choices

- Objectives and Uncertainty Link — Where Business Goals Meet Exposure
- Enterprise Risk Principles in Plain Terms — What Managers Actually Own
- Roles of Line, Specialist and Assurance Functions — Who Does What
- Risk Appetite Statements Explained — Limits on Spending and Staffing Decisions
- Case Review From Finance and Logistics — Cost of Ignored Warnings

Day 2: Spotting and Rating Exposures Within One's Own Unit

- Process Walk-Through Technique — Finding Weak Points in Daily Operations
- Cause, Event and Consequence Wording — Writing Exposures Others Understand
- Likelihood and Impact Scales — Rating Consistently Across Departments
- Heat Map Reading — Deciding Which Exposures Need Attention First
- Inherent Versus Residual Rating — Judging How Well Controls Work

Day 3: Choosing Responses That Fit the Budget

- Four Treatment Options — Avoid, Reduce, Share or Accept
- Control Types and Their Cost — Preventive Versus Detective Spending
- Insurance, Contracts and Outsourcing — Moving Exposure to Third Parties
- Action Owners and Deadlines — Turning Responses Into Accountable Tasks
- Key Risk Indicators for Line Managers — Early Signals Worth Tracking

Day 4: Risk Information in Budgets and Approvals

- Uncertainty Ranges in Forecasts — Replacing Single-Point Budget Figures
- Contingency Sizing for Projects — Defending Reserves at Approval Stage
- Risk Sections in Business Cases — What Approvers Expect to See
- Escalation Thresholds and Reporting Lines — When to Involve Specialists
- Working Sessions With the Risk Team — Getting Useful Second-Line Support

Day 5: Practising the Decision Risk Brief

- Unit Exposure Scan Applied — Rating Participants' Own Top Exposures
- Treatment Choice Under Budget Limits — Defending the Selected Responses
- Approval Panel Simulation — Presenting Uncertainty to Sceptical Executives
- Peer Challenge of Indicators and Thresholds — Testing Escalation Logic
- Decision Risk Brief Completion — Ready for the Next Approval Round

Applying Risk Management for Non-Risk Professionals After the Course

- Run a one-hour exposure scan with the unit, rating the top five threats and naming an owner for each.
- Add an uncertainty range and a short treatment note to the next budget line or business case submitted for approval.

Risk Management for Non-Risk Professionals Questions FAQ

What is risk management for non-risk professionals and why does it matter now?

It is the practical use of risk thinking by managers outside the risk function. It matters now because boards expect every budget holder to explain the exposure behind each request.

Which roles gain most from risk management for non-risk professionals?

Finance, operations, project and people managers gain most. They own spending, services and staff, and gain a shared language for rating threats and escalating them.

How does risk management for non-risk professionals differ from a specialist risk course?

It focuses on decisions rather than on running a risk function. A specialist course teaches modelling and assurance design; this one shows line managers how to apply appetite and build uncertainty into budgets.

What do you bring back from risk management for non-risk professionals?

You bring back a completed brief for your own area. It lists rated exposures, responses with owners, indicators and thresholds, ready for your next approval request.

Risk Management for Non-Risk Professionals: The Way Forward

The Decision Risk Brief first informs the next budget or project approval a participant submits. Unit heads use it to defend contingency, approvers use it to see what could go wrong, and the risk team uses it to spot exposures early. After its first use, revisit the escalation thresholds, since real incidents quickly show whether they were set too tight or too loose.