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COURSE BROCHURE

Strategic Risk Governance and Resilience Training Course

7 – 11 March 2027
Kuala Lumpur

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Strategic Risk Governance and Resilience Training Course

Ref: 3253_123867 **Date:** 7 – 11 March 2027 **Location:** Kuala Lumpur **Fees:** 4600 GBP

Strategic Risk Governance and Resilience is a 1-week training course for senior managers, risk and governance leads and board advisers, who leave with a board resilience brief that links principal risks to oversight duties and recovery capabilities. Disruption now outpaces annual planning, so directors need sharper sight of what could derail strategy. This course is delivered by Jupiter Prime Training.

Why Strategic Risk Governance and Resilience Matters Now

Three forces shape this subject today: platforms and supply chains that spread shocks within hours, investors who expect directors to explain how strategy survives disruption, and workforce behaviour that decides whether warnings reach the boardroom. Organisations that tie uncertainty to clear oversight adapt quickly; those treating risk as a register find exposures only after they crystallise. The course rests on internationally recognised risk management guidelines, enterprise risk principles that tie uncertainty to strategy and performance, and the lines-of-assurance approach to defining who owns, oversees and independently checks each exposure.

Who Gains Most from Strategic Risk Governance and Resilience

- Executives who own strategic objectives and must explain the uncertainties attached to each one
- Leads who coordinate the enterprise risk profile and prepare papers for risk or audit committees
- Advisers who support directors on oversight duties, committee charters and agenda design
- Heads of continuity and crisis response who build recovery capability across critical services
- Assurance leads who test whether controls and escalation routes work under stress

Leadership groups gain most when an executive sponsor, a risk lead and a board adviser attend together and agree one shared view of principal risks.

Strategic Risk Governance and Resilience Capabilities

Participants turn scattered risk information into a coherent account directors can challenge during disruption.

- Assess principal strategic risks against stated objectives and appetite — the board's choice of which bets to accept
- Design a division of oversight roles between board, committees and executives — the chair and company secretary
- Specify impact tolerances for critical services — investment in recovery capability
- Weigh signals of risk culture from incidents, surveys and speak-up data — the people and remuneration committee
- Build integrated risk and resilience reporting to directors — the quarterly board agenda
- Test response arrangements through scenario exercises — executive readiness and crisis delegation

Key Strategic Risk Governance and Resilience Terms

- Strategic risk — Uncertainty that could change whether an organisation achieves its chosen strategy, business model or competitive position.
- Risk appetite — The amount and type of risk a board is willing to pursue or retain.
- Principal risks — The small set of exposures judged most capable of threatening strategy, solvency or reputation.
- Impact tolerance — The maximum disruption a critical service can absorb before causing intolerable harm to customers, markets or the organisation.
- Risk culture — The shared values, habits and incentives that shape how people identify, discuss, escalate and act on risk.
- Emerging risk — A developing exposure whose likelihood and impact are not yet well understood but may become significant.

Strategic Risk Governance and Resilience Day by Day

Day 1: Strategy, Uncertainty and the Board's Mandate

- Strategic Objective Mapping — Which Uncertainties Matter Most to Strategy
- External Horizon Scanning — Spotting Shifts in Markets and Technology
- Emerging Risk Radar — Deciding What Deserves Board Attention Early
- Stakeholder Expectation Analysis — Investor, Lender and Customer Scrutiny of Directors
- Board Duty of Oversight — Separating Direction From Executive Execution

Day 2: Identifying and Framing Principal Risks

- Assumption Testing Sessions — Surfacing Hidden Bets in Strategic Plans
- Risk Appetite Statements — Setting Limits the Board Can Monitor
- Principal Risk Profiles — Owners, Drivers, Consequences and Key Indicators
- Interconnected Risk Mapping — Tracing Contagion Between Exposures
- Pre-Mortem Analysis — Testing Strategy Against Plausible Failure Paths

Day 3: Oversight Roles and Risk Culture

- Committee Charters and Terms of Reference — Clear Allocation of Oversight
- Lines of Assurance Design — Who Owns, Oversees and Checks
- Escalation Routes and Thresholds — When Issues Reach Directors
- Risk Culture Diagnostics — Reading Behaviour Behind the Numbers
- Incentive and Accountability Alignment — Rewarding Candid Risk Conversations

Day 4: Building Resilience Capability

- Critical Service Identification — Where Disruption Causes Intolerable Harm
- Impact Tolerance Setting — Funding Recovery Before Disruption Strikes
- Dependency and Third-Party Mapping — Concentration in Suppliers and Platforms
- Severe but Plausible Scenario Testing — Exposing Gaps in Response
- Crisis Decision Protocols — Delegation and Communication Under Pressure

Day 5: Practising the Board Resilience Brief

- Integrated Risk and Resilience Reporting — What Directors Need Each Quarter
- Key Risk Indicator Dashboards — Linking Appetite Limits to Trends
- Board Tabletop Exercise — Rehearsing Oversight During a Live Disruption
- Assurance Map Review — Confirming Coverage of Principal Risks
- Board Resilience Brief — Final Paper for Director Challenge

Applying Strategic Risk Governance and Resilience After the Course

- Lead a pre-mortem session with the executive team on one strategic objective and refresh its principal risk profile and indicators.
- Run a tabletop exercise for one critical service, compare recovery against its impact tolerance and report the gaps to the relevant committee.

Strategic Risk Governance and Resilience Questions FAQ

What is strategic risk governance and resilience, and why does it matter now?

It is the discipline of linking strategic uncertainty to board oversight and recovery capability. It matters now because shocks spread quickly across supply chains and platforms, and directors are expected to show how strategy holds up under disruption.

Which roles gain most from strategic risk governance and resilience training?

Strategy owners, enterprise risk leads, board advisers, continuity heads and assurance leads gain most.

How does strategic risk governance and resilience differ from an operational risk or continuity course?

It works at board and executive level rather than at process level. You connect principal risks, appetite, oversight roles, culture and resilience into one account for directors.

What do you bring back from strategic risk governance and resilience training?

You bring back a board resilience brief: principal risk profiles, appetite limits, oversight allocations, impact tolerances and an integrated reporting format, ready for your next committee or board meeting.

Strategic Risk Governance and Resilience: The Way Forward

The board resilience brief first informs the board's decision on which principal risks sit inside appetite and which need investment or a change of strategy. Directors and executives use it to steer agendas. After its first use, revisit the culture signals and escalation thresholds, since these show whether warnings genuinely reach the boardroom.