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COURSE BROCHURE

# Strategy Delivery Risk and Assurance Training Course

27 September – 1 October 2027
Vienna

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Registered in the United Kingdom and Saudi Arabia

# Strategy Delivery Risk and Assurance Training Course

**Ref:** 3255_123991 **Date:** 27 September – 1 October 2027 **Location:** Vienna **Fees:** 5900 GBP

Strategy Delivery Risk and Assurance is a 1-week training course for public and private sector managers, strategy office and governance staff, who leave with an initiative assurance map that ties each long-term goal to its delivery risks, accountable owners and checkpoints. Ambitious transformation targets now depend on many parallel initiatives, and slippage in one can quietly stall the rest. Jupiter Prime Training delivers this course.

## Why Strategy Delivery Risk and Assurance Matters Now

Two pressures shape this field: multi-year transformation portfolios that cross ministries, business units and partners, and funders, citizens and shareholders who ask for visible evidence that announced targets are on track. Organisations with checkpoints on every goal redirect money early; those trusting optimistic reports learn of failure too late. The course draws on internationally recognised risk management guidelines, enterprise risk principles that connect uncertainty to performance, and the lines-of-assurance approach that separates initiative owners, oversight functions and independent reviewers.

## Who Gains Most from Strategy Delivery Risk and Assurance

- Managers accountable for translating long-term goals into funded initiatives and milestones
- Strategy office staff who track portfolio progress and prepare performance packs for leadership
- Governance staff who maintain steering committee arrangements and decision rights
- Transformation sponsors who answer for benefits, budgets and timelines of major initiatives
- Internal reviewers who provide stage-gate and health-check assurance over change initiatives

Strategy offices gain most when a planner, a governance officer and an initiative sponsor attend together.

## Strategy Delivery Risk and Assurance Capabilities

Participants learn to see a strategy as a portfolio of bets whose delivery can be measured, challenged and corrected before targets slip.

- Map delivery risks to each strategic objective and key performance indicator — leadership choices on where to intervene
- Design steering structures and decision rights for transformation initiatives — sponsors and steering committees
- Build combined performance and risk dashboards — monthly portfolio reviews by executives
- Apply stage-gate and health-check reviews to major initiatives — funding release and stop decisions
- Assign accountability through responsibility matrices — initiative owners and oversight functions
- Calculate benefits realisation against baselines — reporting to funders, citizens or shareholders

## Key Strategy Delivery Risk and Assurance Terms

- Delivery risk — An uncertainty that could delay, dilute or derail an initiative intended to achieve a strategic goal.
- Strategy map — A visual chain linking long-term goals to objectives, initiatives and the measures that track them.
- Stage gate — A formal decision point where an initiative must show evidence of readiness before receiving further funding.
- Benefits realisation — The process of defining, tracking and confirming the measurable gains an initiative was funded to produce.
- Key risk indicator — A metric that signals rising exposure early enough for managers to act before a target is missed.
- Assurance map — A record showing which reviewer checks each initiative or risk, how often and with what confidence.

## Strategy Delivery Risk and Assurance Day by Day

## Day 1: From Long-Term Goals to Delivery Portfolios

- Strategy Maps and Goal Cascades — Turning Ambitions Into Measurable Objectives
- Transformation Portfolio Mapping — Sequencing Initiatives Across Units and Partners
- Stakeholder Accountability Expectations — Funders, Citizens and Shareholders Asking for Evidence
- Baseline and Target Setting — Defining Where Progress Is Measured From
- Portfolio Interdependency Analysis — Spotting Initiatives That Block One Another

## Day 2: Linking Risk to Strategic Objectives

- Objective-Level Risk Identification — Uncertainties Attached to Each Strategic Goal
- Delivery Risk Registers for Initiatives — Owners, Triggers and Response Actions
- Risk and Opportunity Balancing — Choosing Which Initiatives to Accelerate
- Assumption Logs for Business Cases — Tracking Beliefs Behind Benefit Forecasts
- Risk Tolerance Bands per Target — When Variance Demands Leadership Action

## Day 3: Steering Structures and Accountability

- Steering Committee Design — Membership, Cadence and Decision Rights
- Responsibility Assignment Matrices — Clarifying Who Delivers, Approves and Advises
- Delegation of Authority Schedules — Spending and Change Limits for Sponsors
- Escalation Pathways for Initiatives — Moving Issues to the Right Forum
- Lines of Assurance for Transformation — Owners, Oversight and Independent Review

## Day 4: Measuring Performance and Risk Together

- Combined Performance and Risk Dashboards — One View for Executive Reviews
- Key Risk Indicators for Initiatives — Early Signals of Slipping Delivery
- Earned Progress and Milestone Tracking — Separating Activity From Achievement
- Benefits Realisation Tracking — Confirming Gains Against Business Case Baselines
- Red-Amber-Green Rating Discipline — Avoiding Optimism Bias in Status Reports

## Day 5: Practising the Initiative Assurance Map

- Stage-Gate Review Simulation — Funding Release or Pause for a Major Initiative
- Initiative Health-Check Interviews — Testing Evidence Behind Reported Progress
- Portfolio Review Role-Play — Steering Committee Reprioritisation Under Pressure
- Assurance Coverage Gap Analysis — Where No Reviewer Looks Today
- Initiative Assurance Map — Final Portfolio Version for Leadership Sign-Off

## Applying Strategy Delivery Risk and Assurance After the Course

- Run an objective-level risk session for one strategic goal and attach tolerance bands and key risk indicators to its targets.
- Lead a health-check review on one major initiative and present findings at the next steering committee.

## Strategy Delivery Risk and Assurance Questions FAQ

### What is strategy delivery risk and assurance, and why does it matter now?

It is the practice of attaching delivery risks, accountability and independent checks to every initiative behind a strategic goal. It matters now because long transformation portfolios run in parallel, and stakeholders expect evidence that targets are genuinely on track.

### Which roles gain most from strategy delivery risk and assurance training?

Managers who own strategic goals, strategy office analysts, governance officers, transformation sponsors and internal reviewers gain most.

## How does strategy delivery risk and assurance differ from a general enterprise risk course?

It focuses on delivering strategy through initiatives rather than on the organisation's whole risk profile. You work with strategy maps, stage gates, benefits tracking and steering structures instead of broad risk registers.

## What do you bring back from strategy delivery risk and assurance training?

You bring back an initiative assurance map linking goals to delivery risks, owners, dashboards and review points, ready for your steering committee.

## Strategy Delivery Risk and Assurance: The Way Forward

The initiative assurance map first informs which initiatives receive their next funding release and which pause for correction. Strategy offices, sponsors and steering committees use it to focus reviews where evidence is thinnest. After its first portfolio cycle, revisit the tolerance bands and benefit baselines, since early results often show that targets or assumptions need resetting.