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COURSE BROCHURE

# Strategic Risk Structure Development Training Course

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Barcelona

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# Strategic Risk Structure Development Training Course

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Strategic Risk Structure Development is a 1-week training course for risk managers and strategy officers who must build how their organisation identifies, owns and reports risk, and it produces a Risk Policy and Appetite Document ready for board discussion. Growth plans, new partners and tighter stakeholder scrutiny expose organisations whose risk roles and limits were never written down. Jupiter Prime Training runs Strategic Risk Structure Development for practitioners starting from a blank page.

## Why Strategic Risk Structure Development Matters Now

Three pressures push organisations to formalise how risk is structured. Boards expect a written statement of how much uncertainty the strategy may carry. Lenders, investors and partners ask who owns each exposure and how it reaches decision makers. Rapid expansion into new products and locations leaves informal arrangements stretched. A clear structure lets leaders take bold decisions inside agreed limits; a missing one leaves duplicated effort, blind spots and surprises at board level. The course draws on widely used risk management principles and a three lines split of ownership, oversight and assurance.

## Who Gains Most from Strategic Risk Structure Development

- Risk function leads asked to set up or rebuild the organisation's risk arrangements
- Strategy officers who link corporate objectives to the limits placed on them
- Company secretaries who prepare risk matters for board and committee agendas
- Internal audit managers who must assess whether risk roles are clear and working
- Business unit controllers who will own and report risks under the new structure

A newly formed or restructured risk function gains most when its lead, a strategy officer and a company secretary attend together and draft one structure.

## Strategic Risk Structure Development Capabilities

Participants move from scattered risk habits to a written structure that names owners, limits and escalation routes.

- Draft a risk policy that sets purpose, scope and accountabilities — the board
- Calibrate appetite statements and tolerance limits for each risk category — executive committees
- Build a risk taxonomy that groups exposures in one shared language — business units
- Allocate roles across the three lines and risk committees — internal audit
- Design reporting lines and escalation triggers from units to directors — company secretaries
- Specify an adoption roadmap for rolling the structure out — chief executives

## Key Strategic Risk Structure Development Terms

- Risk policy — the board-approved document setting why, how and by whom risk is handled across the organisation.
- Risk appetite — the amount and type of risk an organisation is willing to pursue to reach its objectives.
- Risk tolerance — the measurable limit around appetite beyond which a risk must be escalated or treated.
- Risk taxonomy — a structured list of risk categories and sub-categories used consistently across units.
- Risk owner — the named person accountable for monitoring a risk and ensuring its treatment happens.
- Escalation trigger — a predefined condition that moves a risk from local handling to a higher decision level.

## Strategic Risk Structure Development Day by Day

### Day 1: Purpose and Strategic Context

- Strategic Objectives Mapping — Which Goals the Structure Must Protect
- Stakeholder Expectation Scan — Board, Lenders, Partners and Staff
- Maturity Baseline Assessment — Current Informal Risk Practices
- Risk Management Principles — Shaping the Early Design Choices
- Structure Scope Decisions — Group, Subsidiaries and Joint Ventures

### Day 2: Risk Policy and Taxonomy

- Risk Policy Anatomy — Purpose, Scope, Accountabilities and Review Cycle
- Risk Taxonomy Construction — Strategic, Financial, Operational and Conduct Categories
- Common Risk Language Glossary — Ending Inconsistent Terms Between Units
- Policy Hierarchy Alignment — Linking Risk Policy to Other Policies
- Approval Route Design — Who Signs Off the Policy and When

### Day 3: Appetite, Tolerance and Limits

- Appetite Statement Drafting — Qualitative Wording for Each Category
- Tolerance Metric Selection — Indicators That Signal a Breached Limit
- Limit Cascading — Translating Group Appetite Into Unit Limits
- Appetite Trade-Off Discussion — Growth Ambition Versus Loss Capacity
- Breach Response Rules — Actions When a Tolerance Is Exceeded

### Day 4: Roles, Committees and Reporting Lines

- Three Lines Role Split — Separating Ownership, Oversight and Assurance
- Risk Committee Charter — Membership, Mandate and Meeting Rhythm
- Risk Owner Assignment Matrix — Naming Accountability per Category
- Reporting Line Design — Frequency and Content From Unit to Board
- Escalation Trigger Setting — When Local Risks Reach Directors

## Day 5: Practising the Risk Policy and Appetite Document

- Policy Drafting Clinic — Applying the Day 2 Anatomy to Own Organisation
- Appetite Calibration Exercise — Testing Day 3 Limits on Two Sector Cases
- Role Allocation Check — Reviewing Day 4 Matrices for Gaps and Overlaps
- Adoption Roadmap — Sequencing Rollout, Communication and Training
- Risk Policy and Appetite Document — Finalising Content for Board Submission

## Applying Strategic Risk Structure Development After the Course

- Present the draft risk policy and appetite statements to the executive committee and gather amendments.
- Run a risk owner assignment session with business unit heads using the taxonomy built on the course.

## Strategic Risk Structure Development Questions FAQ

### What is strategic risk structure development and why does it matter now?

It is the design of the policy, appetite, roles and reporting lines through which an organisation handles risk. Boards, lenders and partners now expect these arrangements in writing before they back growth plans.

### Which roles gain most from strategic risk structure development?

Risk function leads and strategy officers gain most, along with company secretaries and internal audit managers. Business unit controllers also benefit because they will own and report risks under the structure.

### How does strategic risk structure development differ from a risk assessment course?

It builds the arrangements in which assessment happens rather than scoring individual risks. You decide policy content, appetite limits, roles and reporting lines, while an assessment course focuses on identifying and rating specific exposures.

### What do you bring back from strategic risk structure development?

You bring back a drafted risk policy and appetite statements for your own organisation. It includes a taxonomy, an owner matrix, reporting lines and a rollout sequence ready for executive review.

## Strategic Risk Structure Development: The Way Forward

The Risk Policy and Appetite Document gives the board its first written view of how much risk the strategy may carry and who answers for it. Its first use is the approval of category limits. Revisit the tolerance metrics after two reporting cycles, once real data shows which limits bite.