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COURSE BROCHURE

Advanced Organisational Resilience and Strategic Foresight Training Course

14 – 25 December 2026
Milan

Advanced Organisational Resilience and Strategic Foresight Training Course

Ref: 209_6390 **Date:** 14 – 25 December 2026 **Location:** Milan **Fees:** 11100 GBP

Advanced Organisational Resilience and Strategic Foresight is a 2-week training course for resilience directors, strategy leads and chief operating officers, built around a resilience strategy roadmap that each participant completes and presents to colleagues. Overlapping shocks across supply networks, digital platforms and markets now test whether organisations can adapt rather than simply recover. Jupiter Prime Training offers Organisational Resilience and Strategic Foresight for leaders who shape long-term capability.

Why Organisational Resilience and Strategic Foresight Matter Now

Three forces shape resilience thinking today: systemic shocks that cascade through tightly linked supply and digital networks, investors and boards who ask how strategy holds up under very different futures, and workforces whose adaptability decides how quickly operations reconfigure. A logistics group facing port closures or a utility handling extreme weather succeeds when it has mapped its dependencies and rehearsed alternative futures. Organisations that measure maturity and fund adaptive capacity turn disruption into advantage; those that treat resilience as paperwork repeat the same failures. The course links strategy with ISO 22301, the standard for business continuity management systems BCMS, and ISO 22361, the guideline for crisis management.

Who Gains Most from Organisational Resilience and Strategic Foresight

- Leaders who own the organisation's resilience agenda and report it to the board
- Strategy heads who build long-term plans and investment cases
- Operating executives accountable for supply, technology and workforce adaptability
- Finance leaders who weigh resilience spending against growth and efficiency
- Directors of risk, continuity and security who coordinate resilience disciplines

An executive team gains most when its chief operating officer, strategy head and resilience director attend together and agree how foresight feeds investment decisions.

Organisational Resilience and Strategic Foresight Capabilities

Participants leave able to measure resilience maturity, read possible futures and turn both into funded strategic choices.

- Assess resilience maturity across leadership, people, processes and assets — executive improvement priorities
- Build interdependency maps of supply and digital networks — operating executives and procurement
- Design foresight scenarios and translate them into strategic options — strategy and planning teams
- Weigh redundancy against efficiency in adaptive capacity decisions — finance and capital allocation
- Specify resilience metrics and dashboards for directors — board oversight
- Communicate a resilience narrative that shapes culture — staff and partners

Key Organisational Resilience and Strategic Foresight Terms

- Organisational resilience — the ability to anticipate, absorb, adapt to and grow through disruption while pursuing long-term objectives.
- Resilience maturity — the assessed level of an organisation's resilience capability against a staged model with evidence for each level.
- Adaptive capacity — the flexibility in people, processes, structures and finance that lets an organisation reconfigure under stress.
- Interdependency map — a visual model of the suppliers, partners, platforms and utilities an organisation relies on.
- Strategic foresight — structured exploration of plausible futures to inform present decisions and strategic options.
- Wild card — a low-probability, high-impact event that could transform the operating environment if it occurred.

Organisational Resilience and Strategic Foresight Day by Day

Day 1: Resilience in a Volatile Environment

- Resilience Concept Map — Distinguishing Resilience From Continuity, Risk and Crisis Response
- Systemic Shock Patterns — Comparing Pandemic, Cyber Cascade and Supply Disruptions
- ISO 22301 and ISO 22361 Linkages — Connecting Resilience Strategy to Operational Disciplines
- Executive Resilience Accountability — Clarifying Board and Operating Executive Roles
- Logistics and Utilities Case Comparisons — Contrasting Organisations That Adapted or Faltered

Day 2: Resilience Maturity Assessment

- Resilience Maturity Model — Rating Capability Across Leadership, People, Processes and Assets
- Maturity Evidence Collection — Gathering Proof Beyond Self-Assessment Opinions
- Capability Gap Prioritisation — Ranking Improvements by Strategic Exposure
- Peer Benchmarking — Calibrating Resilience Ambition Realistically
- Maturity Target Setting — Agreeing the Level Each Unit Must Reach

Day 3: Interdependency Mapping

- Value Network Mapping — Tracing Suppliers, Partners, Utilities and Customers
- Digital Dependency Mapping — Revealing Cloud, Software and Data Concentrations
- Sub-Supplier Visibility — Uncovering Hidden Exposures Deeper in Supply Tiers
- Concentration Heatmap — Highlighting Single Points of Failure Across Networks
- Cascade Simulation — Testing How One Failure Spreads Through Networks

Day 4: Adaptive Capacity

- Adaptive Capacity Indicators — Measuring Flexibility in People, Processes and Finance
- Redundancy Versus Efficiency Trade-Offs — Deciding Where Slack Is Worth Paying For
- Modular Operating Design — Allowing Units to Reconfigure Under Stress
- Workforce Agility Levers — Using Cross-Skilling and Flexible Deployment
- Financial Buffers and Liquidity Options — Funding Adaptation During Prolonged Shocks

Day 5: Strategic Foresight Methods

- Horizon Scanning Systems — Capturing Weak Signals of Structural Change
- Driver Mapping — Identifying Forces That Shape Long-Term Futures
- Scenario Building Methods — Developing Contrasting Plausible Futures
- Wild Card Analysis — Considering Low-Probability, High-Impact Discontinuities
- Foresight Translation — Converting Scenarios Into Strategic Options

Day 6: Resilience Metrics for Boards

- Resilience Metric Design — Selecting Leading and Lagging Measures
- Director Resilience Dashboard — Presenting Capability and Exposure Clearly
- Disruption Tolerance Statements — Expressing Board Expectations for Service Continuity
- Assurance Mapping — Linking Internal Audit and Specialist Reviews
- Board Challenge Questions — Equipping Directors to Test Management Claims

Day 7: Resilience Culture and Leadership

- Resilience Culture Diagnostics — Surveying Attitudes to Speaking Up and Improvising
- Near-Miss Learning Habits — Surfacing Weak Spots Before They Fail
- Distributed Leadership — Empowering Local Judgement During Shocks
- Team Psychological Resilience — Supporting Wellbeing Through Sustained Pressure
- Resilience Narrative — Explaining to Staff Why Adaptability Matters

Day 8: Embedding Resilience in Strategy and Investment

- Strategic Planning Integration — Testing Plans Against Foresight Scenarios
- Resilience-Adjusted Investment Appraisal — Valuing Avoided Losses and Real Options
- Capital Allocation Trade-Offs — Balancing Growth Spending With Resilience Spending
- Partnership and Acquisition Review — Assessing Exposures Brought by New Partners
- Strategic Contract Resilience Clauses — Securing Partner Recovery Commitments

Day 9: Integrated Resilience Oversight

- Resilience Steering Forum — Coordinating Risk, Continuity, Crisis and Security Functions
- Resilience Policy Framework — Setting Principles and Responsibilities Across Units
- Resilience Improvement Portfolio — Prioritising and Sequencing Initiatives
- Post-Event Strategic Review — Turning Shocks Into Strategic Adjustments
- Stakeholder Resilience Reporting — Informing Investors, Authorities and Partners

Day 10: Practising the Resilience Strategy Roadmap

- Maturity Assessment Exercise — Applying the Model to a Case Organisation
- Strategy Scenario Stress Test — Applying Foresight Scenarios to Strategic Plans
- Board Presentation Rehearsal — Applying Resilience Metrics Under Director Challenge
- Peer Critique of Investment Cases — Refining Resilience-Adjusted Appraisals
- Resilience Strategy Roadmap — Assembling Maturity Targets, Investments, Metrics and Milestones

Applying Organisational Resilience and Strategic Foresight After the Course

- Lead a maturity assessment of two business units using evidence rather than opinion, and agree target levels with their heads.
- Run a scenario session with the strategy team that tests the current plan against three contrasting futures and one wild card.

Organisational Resilience and Strategic Foresight Questions FAQ

What is organisational resilience and strategic foresight and why does it matter now?

Organisational resilience and strategic foresight combine measuring adaptive capability with exploring possible futures to guide strategy. They matter now because cascading shocks across supply and digital networks punish organisations that plan for only one future.

Which roles gain most from advanced organisational resilience and strategic foresight?

Resilience directors, strategy heads, chief operating officers and finance leaders gain most. You benefit if you shape long-term plans, approve resilience investment or report adaptive capability to the board.

How does advanced organisational resilience and strategic foresight differ from a business continuity course?

Advanced organisational resilience and strategic foresight works at strategy and investment level, using maturity models, interdependency maps and scenarios. A business continuity course focuses on recovering specific activities after disruption, while this one shapes how the whole organisation adapts.

What do you bring back from organisational resilience and strategic foresight training?

You bring back a resilience strategy roadmap with maturity targets, priority investments, board metrics and milestones. It gives your executive team a shared basis for embedding resilience in the next planning cycle.

Organisational Resilience and Strategic Foresight: The Way Forward

The resilience strategy roadmap gives an executive team one view of where capability stands, where it must go and what it will cost. Its first use is deciding which resilience investments enter the next strategic plan. Operating executives, strategy heads and resilience directors use it together. After the first scenario review, the maturity targets deserve another look, since new futures often reveal different priorities.