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COURSE BROCHURE

# Cost Centre Budget Holder Reporting Training Course

27 September – 1 October 2027
Paris

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Registered in the United Kingdom and Saudi Arabia

# Cost Centre Budget Holder Reporting Training Course

**Ref:** 1762_64647 **Date:** 27 September – 1 October 2027 **Location:** Paris **Fees:** 5900 GBP

Cost Centre Budget Holder Reporting is a 1-week training course for management accountants and reporting analysts who support department heads, ending with a Budget Holder Reporting Pack that each participant builds for one responsibility area. Budget owners now expect monthly figures they can act on, and finance teams are judged by how quickly those owners understand their spend. Jupiter Prime Training runs this Cost Centre Budget Holder Reporting course.

## Why Cost Centre Budget Holder Reporting Matters Now

Three forces shape this work today. Organisations are pushing spending authority down to more cost centre owners, so more non-accountants read finance reports each month. Business partnering has changed the analyst's role from producer of tables to adviser on choices. A cost centre owner who trusts the report corrects overspends early and releases idle funds; one who does not stops reading. The course draws on responsibility accounting, controllable versus non-controllable cost, accrual-based month-end practice and plain-language report design.

## Who Gains Most from Cost Centre Budget Holder Reporting

- Analysts who prepare monthly cost centre statements for department heads
- Management accountants who set phased budgets with operational owners
- Business partners who explain variances to budget holders each month
- Finance staff who maintain the cost centre hierarchy and allocation keys
- Reporting specialists who design dashboards for non-finance readers

A finance business partnering team gains most when several analysts attend together and agree one reporting layout for every owner they serve.

## Cost Centre Budget Holder Reporting Capabilities

Participants move from producing ledgers to giving each owner a monthly view they can act on.

- Map controllable and non-controllable lines for each cost centre — the owner accountable for them
- Phase an annual budget by month using activity drivers — the timing of variance reviews
- Calculate accrual-adjusted actuals before reporting — the credibility of month-end figures
- Write variance commentary in plain language — department heads deciding on corrective action
- Design a one-page owner dashboard with a few chosen indicators — senior managers scanning many cost centres
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Build a reforecast request routine for owners — the finance director approving budget transfers

## Key Cost Centre Budget Holder Reporting Terms

- Cost centre — a unit of the organisation to which costs are charged and for which one named person is responsible.
- Budget holder — the manager authorised to commit spend against a cost centre budget and answerable for its outcome.
- Controllable cost — a cost the budget holder can influence within the period through their own decisions.
- Budget phasing — spreading an annual budget across months so it matches the expected timing of activity and spend.
- Accrual — an expense recorded in the period it was incurred, even though the invoice has not yet been received.
- Variance commentary — a short written explanation of why actual spend differs from budget and what the owner will do.

## Cost Centre Budget Holder Reporting Day by Day

## Day 1: Responsibility and Ownership

- Responsibility Accounting Principles — Who Answers for Each Line
- Cost Centre Hierarchy Design — Roll-Up Levels for Department Heads
- Controllable Versus Allocated Cost Split — Fair Owner Accountability
- Delegated Spending Authority Matrix — Approval Limits per Budget Holder
- Owner Interviews on Reporting Needs — Content Each Department Expects

## Day 2: Building Owner Budgets

- Activity Driver Selection — Headcount, Volume and Site Assumptions
- Monthly Phasing Profiles — Seasonal and Contract Timing of Spend
- Overhead Allocation Keys — Charging Shared Services Transparently
- Budget Sign-Off Template — Owner Agreement Before the Year Starts
- Headcount and Vacancy Assumptions — Payroll Lines Owners Can Track

## Day 3: Month-End Figures Owners Trust

- Accrual and Prepayment Review — Matching Spend to the Right Month
- Purchase Order Commitment Tracking — Spend Already Promised to Suppliers
- Miscoding Checks With Owners — Correcting Charges Before Reporting
- Price and Volume Variance Split — Separating Rate From Activity Effects
- Year-End Outturn Projection — Expected Final Position per Cost Centre

## Day 4: Commentary and Dashboard Design

- Variance Thresholds and Materiality — Which Lines Need an Explanation
- Plain-Language Commentary Structure — Cause, Effect and Owner Action
- One-Page Owner Dashboard Layout — Indicators a Department Head Reads
- Traffic-Light and Trend Charts — Signalling Overspend Without Clutter
- Budget Transfer and Reforecast Requests — Moving Funds Between Lines

## Day 5: Practising the Budget Holder Reporting Pack

- Hospital Department Case — Applying Phasing and Accrual Review
- Retail Store Network Case — Applying Variance Splits and Commentary
- Monthly Owner Meeting Role-Play — Applying Dashboard and Reforecast Steps
- Peer Review of Draft Reports — Clarity Tested by Non-Finance Readers
- Completing the Budget Holder Reporting Pack — Template, Calendar and Commentary Guide

## Applying Cost Centre Budget Holder Reporting After the Course

- Run a controllable-cost review with three budget holders and agree which allocated lines move below their accountable total.
- Pilot the one-page owner dashboard and plain-language commentary for one month-end cycle, then collect owner feedback.

## Cost Centre Budget Holder Reporting Questions FAQ

### What is cost centre budget holder reporting and why does it matter now?

It is the monthly reporting that shows each budget owner their spend against budget and explains the gaps. It matters now because spending authority sits with more managers, and they need figures they understand quickly enough to correct course.

### Which roles gain most from cost centre budget holder reporting skills?

Management accountants, reporting analysts and finance business partners gain most. You will use them if you report to department heads or explain variances to non-finance readers.

### How does cost centre budget holder reporting differ from board-level budgeting courses?

It works at the level of individual departments and their owners. Board and strategy courses cover consolidated plans and group packs, while this course covers phasing, accruals, owner commentary and dashboards for single cost centres.

### What do you bring back from cost centre budget holder reporting training?

You bring back a reporting pack for one area of responsibility. It holds a phased budget template, a month-end checklist, a commentary guide and an owner dashboard layout you can use in the next reporting cycle.

## Cost Centre Budget Holder Reporting: The Way Forward

The Budget Holder Reporting Pack first informs which lines each owner is accountable for at the next month-end. Analysts and business partners use it in owner meetings, and department heads use it to request transfers. After its first cycle, revisit the materiality thresholds and allocation keys with the owners who rely on them most.